



SIoux LOOKOUT
Hub of the North

**2019 PUBLIC INPUT
BUDGET MEETING
Presentation #2**

Presented by:

Christy McIntomney, Treasurer

January 9, 2019 5:30 p.m.

2019 Budget Timetable

- ▶ December 13, 2018 Special Council Meeting - Budget Draft #1
- ▶ January 9, 2019 Open House Public Input & Requests Received
- ▶ January 30, 2019 Special Council Meeting - Budget Draft #2
- ▶ February 20, 2019 Regular Council Meeting
 - ▶ - Ratification/Passing of 2019 Budget

Agenda

1. How your Budget Works (Video)
2. Operating Budget -Variances
3. Donation Requests
4. How Your Tax Dollar Is Spent
5. Asset Management
6. Annual Grants
7. Capital Projects
8. Municipal Debt
9. Reserves & Reserve Funds
10. 2017 Outstanding Project

YOUR CITY FINANCES

How your
Municipality
Budget
works



Operating Budget Definitions

Administration

- Telephone
- Memberships & Subscriptions
- Postage
- Bank Charges
- Administration Fees

Contracted Services

- Contractors (Electrical Work, Safety Work, etc.)
- Computer Services
- Consultants, Engineers
- Marketing & Promotions
- Anything that is Contracted Out

Operating Budget Definitions

Equipment

Equipment Rental
Equipment Replacement
Fuel Purchase (Airport)
Office Equipment

Materials

Interment Materials
Lot Maintenance Materials
POS Machine Fees

Operating Budget Categories

Government:	CAO/ HR /Train Station/ Clerks/Finance
Protection:	EMS /By – Law/Buildings/Police/POA
Transportation:	Airport/P/W – Roads / Street Lighting
Environmental:	Utilities / Waste Mgnt
Health:	Cemeteries / Hugh Allen Clinic/ Health Unit/KDSB
Social & Family:	Day Care /KDSB / Home for Aged
Rec & Culture:	Rec / Museum / Cultural
Planning & Dev:	Economic Dev / Planning
Taxation Adjust:	Tax / Tax Adjust / School Board Fees

2019 vs 2018 Operating Budget Variances

2018 Budget Vs 2019 Budget Government Services

	<u>2019</u>	<u>2018</u>	<u>VARIANCE</u>
Revenues	2,158,686	2,225,043	(66,357)
Expenditures	3,834,028	3,698,515	135,513

2018 Budget Vs 2019 Budget Protection Services

	<u>2019</u>	<u>2018</u>	<u>VARIANCE</u>
Revenues	379,360	290,750	88,610
Expenditures	2,730,174	2,741,688	(11,514)

2019 Budget Vs 2018 Budget Transportation Services

	<u>2019</u>	<u>2018</u>	<u>VARIANCE</u>
Revenues	14,823,087	11,787,831	3,035,256
Expenditures	17,380,814	14,277,349	3,103,465

2019 Budget Vs 2018 Budget Environmental Services

	<u>2019</u>	<u>2018</u>	<u>VARIANCE</u>
Revenues	3,249,156	3,229,609	19,547
Expenditures	3,585,667	3,502,503	83,164

2019 Budget Vs 2018 Budget Health Services

	<u>2019</u>	<u>2018</u>	<u>VARIANCE</u>
Revenues	133,927	133,827	100
Expenditures	893,280	898,613	5,333

2019 Budget Vs 2018 Budget Social & Family Services

	<u>2019</u>	<u>2018</u>	<u>VARIANCE</u>
Revenues	1,546,217	1,632,751	(86,534)
Expenditures	2,739,533	2,825,970	(86,437)

2019 Budget Vs 2018 Budget Recreation & Culture

	<u>2019</u>	<u>2018</u>	<u>VARIANCE</u>
Revenues	506,629	532,943	(26,314)
Expenditures	2,420,023	2,376,891	43,132

2019 Budget Vs 2018 Budget Planning & Development

	<u>2019</u>	<u>2018</u>	<u>VARIANCE</u>
Revenues	611,416	707,332	(95,916)
Expenditures	1,247,596	1,154,760	92,836

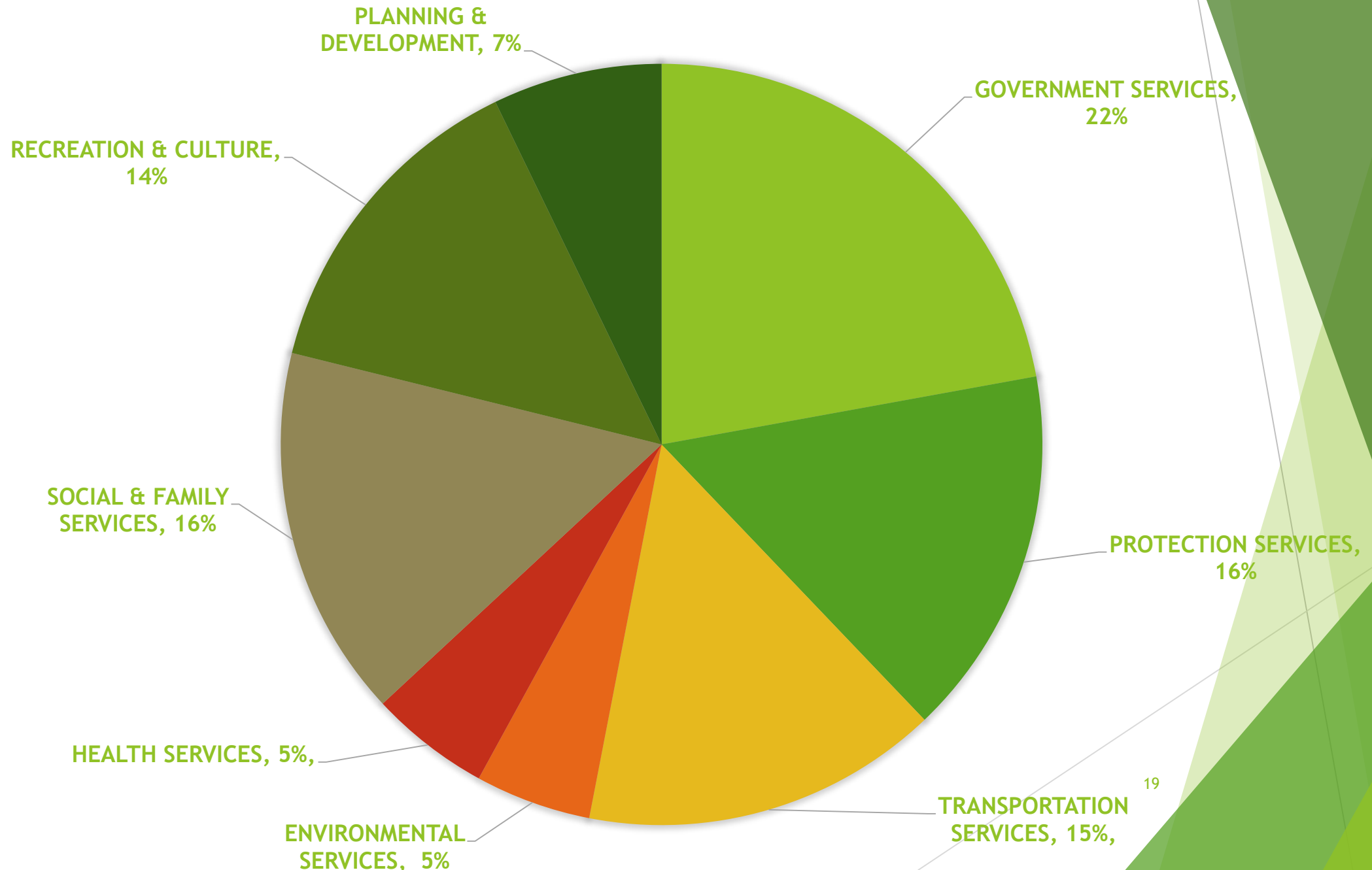
2019 Budget Vs 2018 Budget Taxation Adjustments

	<u>2019</u>	<u>2018</u>	<u>VARIANCE</u>
Revenues	12,680,930	12,398,835	282,095
Expenditures	1,447,632	1,462,632	(15,000)

2019 Budget Donation Requests

Hub Transit	66,500
Sioux Area Seniors Activity Centre	13,490
Travel Information Centre	30,000

HOW YOUR TAX DOLLAR IS SPENT



ASSET MANAGEMENT

FI



WHAT ARE ASSETS?

Core Assets

Roads

Storm Sewer

Water Distribution System

Sewer Collection System

Culverts

Sidewalks

Other Assets

Buildings

Machinery and Equipment

Land Improvements

Vehicles

PROVINCIAL REQUIREMENTS

2019

Strategic
Policy

2021

Core
Infrastructure

2023

All
Infrastructure

PROVINCIAL REQUIREMENTS

2024

Financial Strategy

2025

Annual Review

ASSET MANAGEMENT PLAN

An ongoing series of processes that combine to provide a way to better manage assets now and in the future.

Annual Grants

- ▶ \$50,000 Recycling Grant (Stewardship Ontario)
- ▶ \$319,865 Federal Gas Tax
- ▶ \$224,664 Ontario Community Infrastructure Formula Based
- ▶ \$1,473,900 Ontario Municipal Partnership Fund
- ▶ \$6,314 Ontario Cannabis Legalization Implementation Fund

Special Project Grants

- ▶ Employment creation grants for summer students
- ▶ Revitalization Projects (Town Beach)
- ▶ Sports Tourism Strategy Plan

AIRPORT

Capital Projects - Airport

1 Oil Water Separator

95,832

**2 Lighting & Pavement
Condition Assessment**

30,800

Items 1 & 2 Airport Fees

29

EMERGENCY SERVICES

Capital Projects - Emergency Services

3	Positive Pressure Fan	6,000
4	Turn Out Gear	9,600
5	VHF Repeater (Fire Halls)	28,000
6	VHF Repeater (P/W)	11,000
7	Seacan Storage Container	5,500

Items 3 to 7 - Tax Levy

31

FACILITIES

Capital Projects - Facilities Arena

8	Dressing Rooms Upgrade	25,000
9	Fire Alarm	10,000
10	Lobby Bathrooms	30,000
11	Men's Change Room	15,000

Item 8 - Reserves

Item 9, 10 & 11 - Tax Levy

Capital Projects - Facilities Library

12	Camera	7,500
13	Washrooms	8,000

Item 12 & 13 - Tax Levy

Capital Projects - Facilities Municipal Office

14	HVAC System	60,000
15	Gateway Sign	12,000

Item 14 -Debt

Item 15 - Tax Levy

Capital Projects - Facilities

16

Vehicle

35,000

Item 16 - Debt

36

Capital Projects - Facilities Landfill / Utilities

17	Sewage Treatment Plant Gate & Door	30,000
18	Security Measures - Doc Moberly Pumping Station	20,000
19	Pit Storage Building Repairs	15,000

Item 17, 18 & 19 - Tax Levy

Capital Projects - Facilities / Airport

20	Industrial Subdivision Design	320,000
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Item 20 - Airport Debt

Capital Projects - Facilities / Public Works

21	Hillcrest - Servicing Lots	60,000
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Item 21 - Reserves

Capital Projects - Facilities / Firehall/Public Works

22	Biomass Heat	600,000
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Item 22 - Funding \$550,000

Other Organization \$46,000

Debt \$4,000

Capital Projects - Facilities Library/Museum

23 Museum/ Indigenous Knowledge Centre

Total Project Cost \$285,000

Item 23 - Funding \$200,000

Debt \$85,000

Capital Projects - Facilities Train Station

24 Train Station Renovations

Total Project Cost \$30,000

Item 23 - Tax Levy \$30,000

Public Works / Utilities

Capital Projects - Public Works - Roads

25 **Road Resurfacing Asphalt** **385,000**

Funding - Grants **224,664**

Reserves - Roads **160,336**

Capital Projects - Public Works - Roads

26	Upgrades Third & 8th Ave - Design	50,000
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Item 26 - Reserves - Roads

Capital Projects - Public Works - Utilities

27	Replacement of Sewer Jetter (Flusher)	105,000
28	NWI Robert St. Pumping Station Spare Pump	12,000
29	NWI Water Intake Inspections	18,000
30	NWI WWTP Effluent Outfall Pipe Inspection	9,000
31	Hudson WTP Mtce	22,500

Items 27 to 31 - Utility Reserves

Capital Projects - Pubic Works Equipment

32	Rebuild Sweeper	110,000
33	Sander Replacement	13,000

Item 32&33 - Reserves Road Equipment

Capital Projects - Pubic Works Equipment

Landfill

34

**Loader Undercarriage
Replacement**

24,000

Item 34 - Reserves Landfill

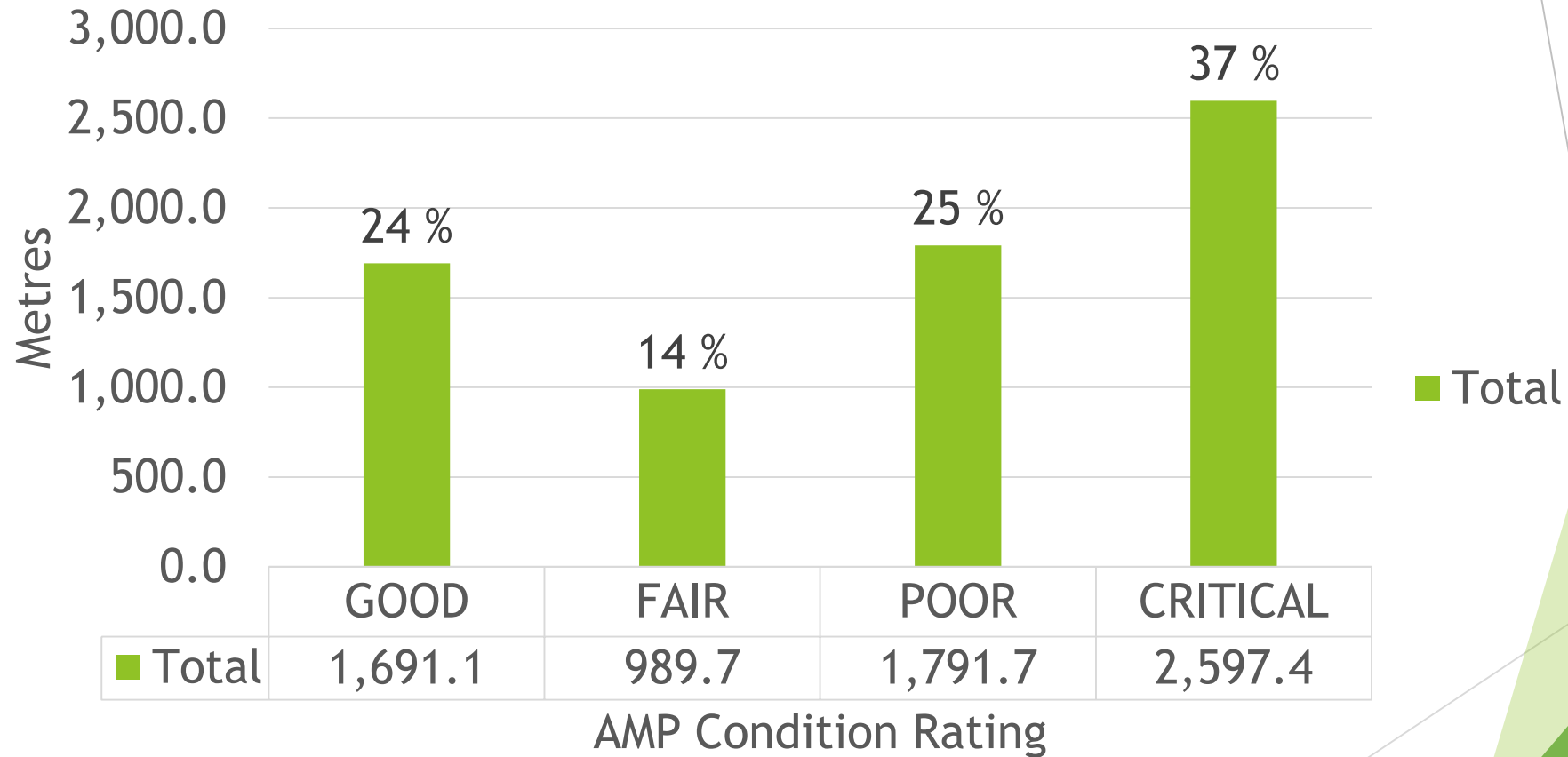
Capital Projects - Public Works Utilities

35	WWTP Upgrade Dechlorination Process Design	100,000
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Item 35 - Reserves Utilities

Capital Projects - Public Works - Roads

Hudson Roads



Capital Projects - Public Works - Roads

36	Mill Road Reconstruction Option #1	1,674,622
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Item 36 Funding

Gas Tax	562,218
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Debt	1,112,404
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Capital Projects - Public Works - Roads

36	Mill Road Reconstruction Option #2	1,597,818
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Item 36 Funding

Gas Tax	562,218
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Debt	1,035,600
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Capital Projects - Public Works - Roads

36	Mill Road Reconstruction Option #3	1,472,009
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Item 36 Funding

Gas Tax	562,218
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Debt	909,791
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Capital Projects - Public Works - Roads

36	Mill Road Reconstruction Option #4	1,085,721
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Item 36 Funding

Gas Tax	562,218
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Debt	523,503
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RECREATION

Capital Projects - Recreation

37	Vehicle	32,000
38	Boat Launches Upgrade	60,000
39	Software Upgrade	52,000

Item 37 - Debt

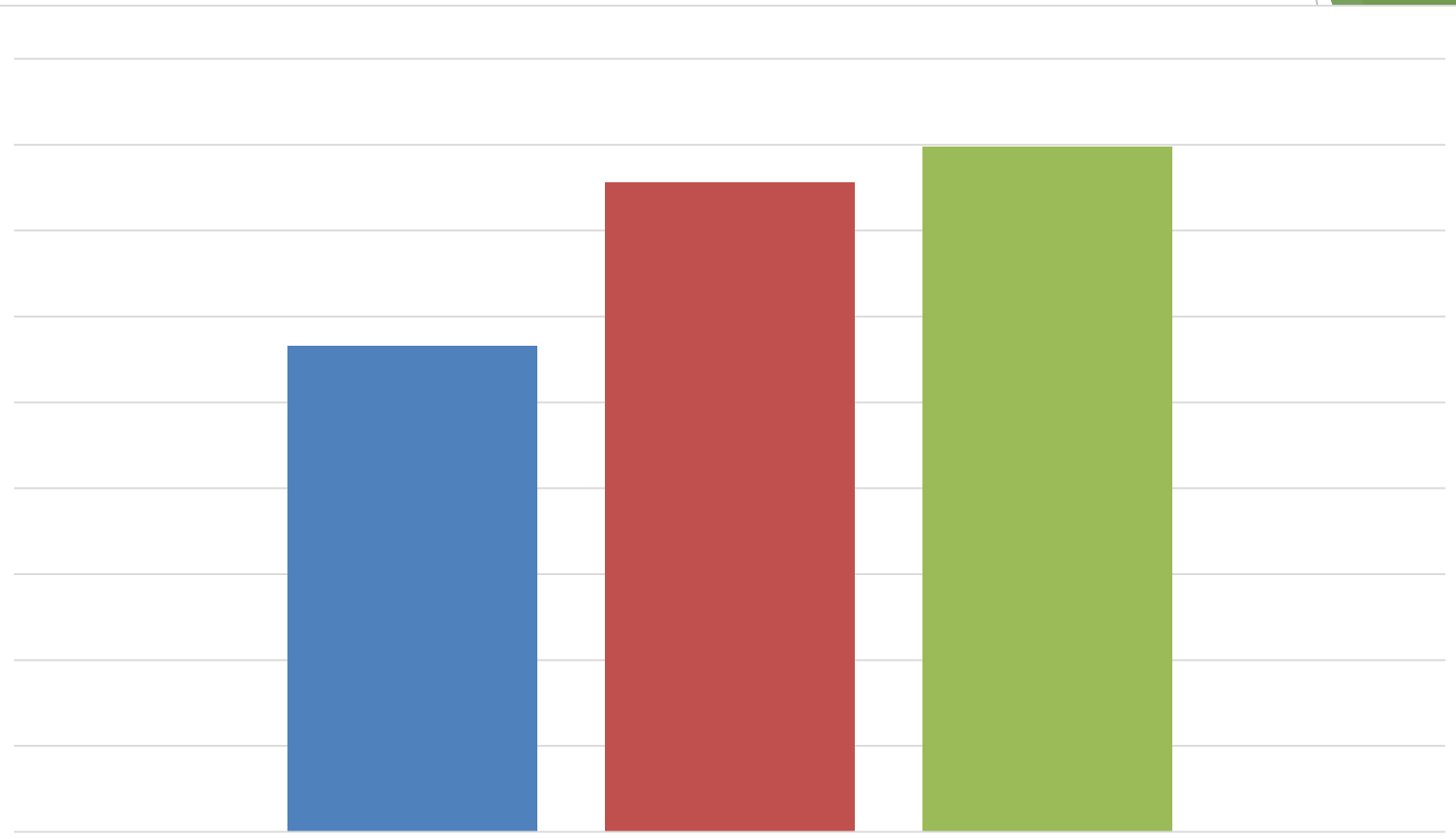
Item 38 & 39 - Tax Levy

Capital Funding Summary

Grants/Subsidies	\$974,665
Federal Gas Tax	\$562,218
Reserves & Reserve Funds	\$708,836
Long Term Debt	\$1,694,404
User Fees (AIF)	\$126,632
Tax Levy	\$349,600

Municipal Debt

\$9,000,000.00
\$8,000,000.00
\$7,000,000.00
\$6,000,000.00
\$5,000,000.00
\$4,000,000.00
\$3,000,000.00
\$2,000,000.00
\$1,000,000.00
\$-



■ User Fees ■ Taxation ■ AIF

2018 - Debt Schedule - User Fees - Airport

LONG TERM LOAN ON BALANCE SHEET	Current Debt Schedule	Interest Rate	Total 2018 Payments	Loan Completed
Airport Servicing	(\$1,891,553)	2.55%	\$197,648	2030
Airport Terminal	(\$6,083,647)		\$125,579	
	(\$7,975,200)		\$197,648	

2018 - Debt Schedule - User Fees

LONG TERM LOAN ON BALANCE SHEET	Current Debt Schedule	Interest Rate	Total 2018 Payments	Loan Completed
Sewer Treatment Plant	(\$59,051)	2.49%	\$51,396	2020
Landfill Project	(\$813,051)	3.60%	\$92,554	2021
Utility Van	(\$22,396)	1.68%	\$7,686	2021
Southside Sewer Project	(\$241,322)	2.98%	\$38,198	2025
Hugh Allen Clinic	(\$888,332)	3.98%	\$110,128	2028
Hwy 72 Project	(\$361,786)	3.71%	\$45,151	2028
Landfill Loader	(\$119,687)	3.28%	\$17,298	2028
Hudson Water Treatment Plant	(\$400,960)	2.73%	\$30,346	2035
WTP - Backwash Projects	(\$811,841)	2.39%	\$60,604	2036
7th Avenue Infrastructure	(\$955,683)	3.55%	\$68,332	2038
Landfill Project	(\$982,264)	3.05%	\$49,879	2044
	(\$5,656,373)		\$571,572	61

2018 - Debt Schedule - Taxation

LONG TERM LOAN ON BALANCE SHEET	Current Debt Schedule	Interest Rate	Total 2018 Payments	Loan Completed
Condenser, Fuller Street, Cedar Bay Road	(\$386,105)	2.36%	\$107,345	2022
Mechanical Lift, Truck & Loader	(\$67,908)	3.03%	\$5,952	2023
Street Lights, EMS, Excavator	(\$483,500)	2.27%	\$71,426	2026
Hwy 72 & RInC - Arena Project	(\$463,418)	2.45%	\$49,256	2028
Fire Hall Roof	(\$215,967)	3.28%	\$26,496	2028
RInC Projects	(\$264,741)	2.55%	\$27,562	2029
Town Office	(\$659,633)	2.78%	\$67,278	2030
Cultural Centre & Train Station	(\$2,831,479)	3.55%	\$202,451	2038
7th Avenue Infrastructure Project	(\$955,683)	3.55%	\$68,332	2038
7th Avenue Infrastructure Project	(\$1,228,469)	2.54%	\$83,882	2038
	(\$7,556,903)		\$709,980	62

Municipal Debt Limit

2018 Repayment Limit **\$5,560,045**

Yearly Payments **\$1,184,512**

Reserves & Reserve Funds

2019 Reserves

Airport

AIF

\$2,472,944

Capital

\$1,436,750

2019 Reserves

Recreation

Cedar Bay

\$11,255

Parks & Gardens

\$36,417

Recreation Development

\$70,000

Skate Park

\$10,002

Fitness Centre

\$3,153

Boat Launches

\$(41,748)

2019 Reserves

Facilities/Planning

Community Improvement	\$19,370
Buildings	\$118,912
Parking Lot	\$5,000
Parklands	\$69,911

2019 Reserves

Administration

Cemeteries **\$3,781**

Elections **\$26,726**

General Capital **\$38,536**

Library - Surplus **\$10,044**

Policing **\$173,189**

2019 Reserves

Public Works/Utilities

Roads	\$972,879
Fleet - Building Dept	\$6,020
Fleet - By-law & EMS	\$22,310
Fleet - Recreation	\$16,750
Fleet - Roads Equip	\$562,152
Fleet & Surplus Landfill	\$195,141
Fleet & Surplus Utilities	\$1,215,215

2019 Reserve Funds

Library	\$6,465
Airport AIF	\$87,992
Aggregate	\$118,527
Federal Gas Tax	\$242,352
Infrastructure Levy	\$1,316,063
Landfill Closure	\$292,275
Land Development	\$354,125
Utilities (Fleet & Surplus)	\$904,978

2019 Reserves & Reserve Funds

Reserves **\$7,454,714**

Reserves Funds **\$3,157,610**

2019 Proposed Transfers to Reserves

User Fees	\$761,891
Taxation	\$583,246

2017 Outstanding Project

Cafetorium	\$240,000
Donations 2018	<u>(37,000)</u>
Balance	\$203,000

Operating Budget Deficit

\$189,339

1.73% Tax Levy Increase

Capital Budget Deficit

\$349,600

3.19% Tax Levy Increase

Tax Rate Example - 2019

2018 Residential Tax Rate	.01891355
1.73 % Tax Levy Increase	<u>.000327204</u>
2019 Tax Rate	<u>.019240754</u>

Tax Bill Example -2018

Weighted Assessment Household	\$220,548
2018 Residential Tax Rate	.01891355
Total Taxes 2018	<u>4,171.35</u>

Tax Bill Example - 2019

Weighted Assessment Household	\$220,548
2019 Residential Tax Rate	<u>.019240754</u>
Total Taxes 2019	<u>4,243.51</u>

Tax Bill Example 2018 - 2019

2018 Total Taxes	4,171.35
2019 Total Taxes	<u>4,243.51</u>
Increase	<u>72.16</u>

QUESTIONS

